ANALYST MEETING IRC PERFORMANCE Q1/FY2024

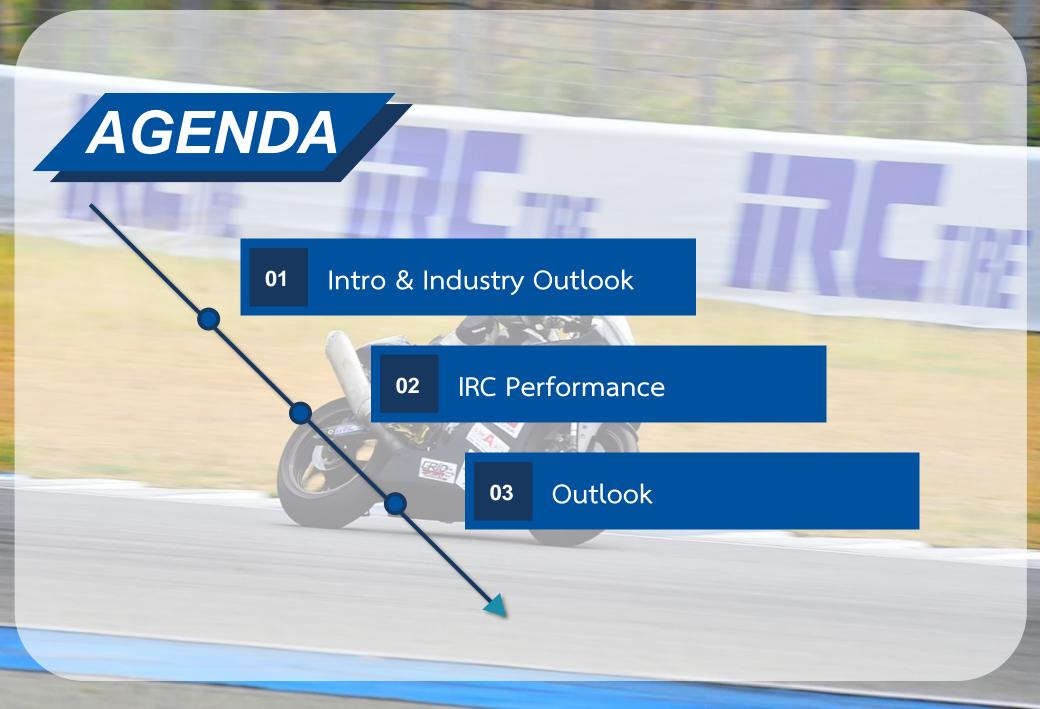
February 15, 2024



Disclaimer



The information contained in this presentation has been prepared by Inoue Rubber (Thailand) Public Company Limited ("IRC") to reflect the company's activities at the date of this presentation or the date on which such information is given. The information in this presentation is provided for informative purposes only and should not be construed as investment advices, recommendation or as a guarantee of any specific outcomes or profits. The presentation may contain forward-looking statements relating to financial data, the management views, or other factors, some of which are beyond IRC's control and may cause the actual performance or achievements. By attending the presentation or by reading these presentation slides, the recipient agrees to be bound as follows: the information set or opinion presented is subject to change without prior notice and should not be considered as a solicitation of an offer to buy or sell IRC's securities in any jurisdiction. IRC does not assume or undertake any duty to advise any person or investor, and accept no liability for any damage or consequential loss arising from any use or reliance of this information or anything contained in this presentation.

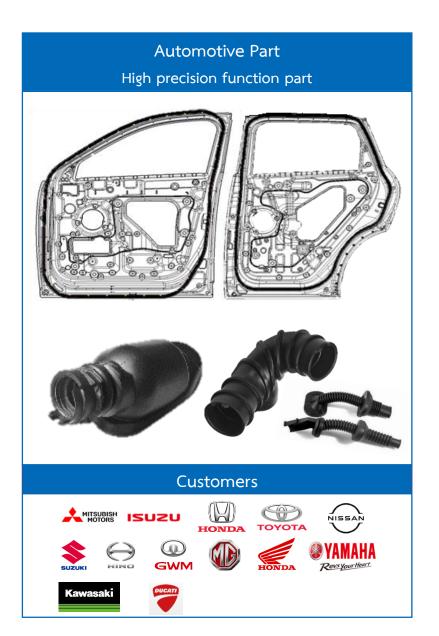


Our Products (Rangsit Plant)



Our Products (Wang Noi Plant)





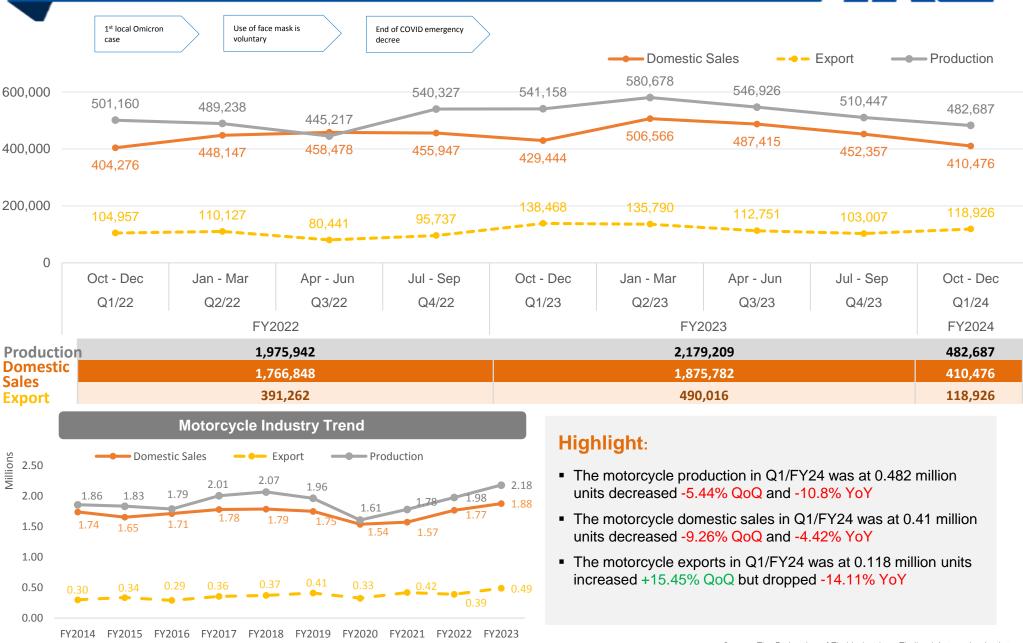


Industry Outlook: Thailand's Automobile Industry



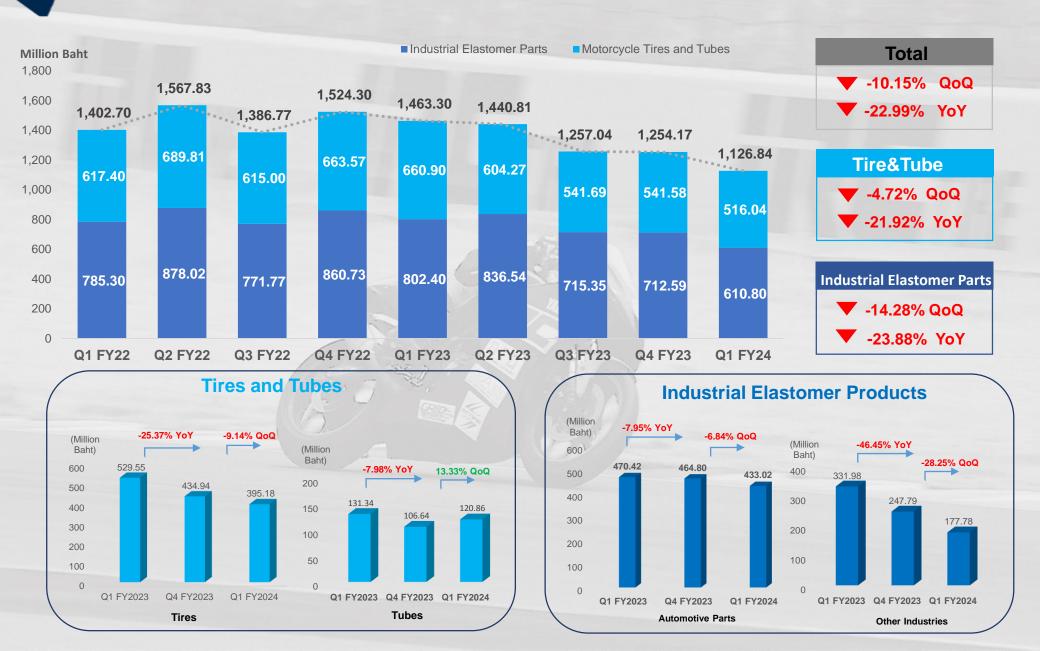
Source: The Federation of Thai Industries, Thailand Automotive Institute

Industry Outlook: Thailand's Automobile Industry



Source: The Federation of Thai Industries, Thailand Automotive Institute

IRCT Sales by business unit

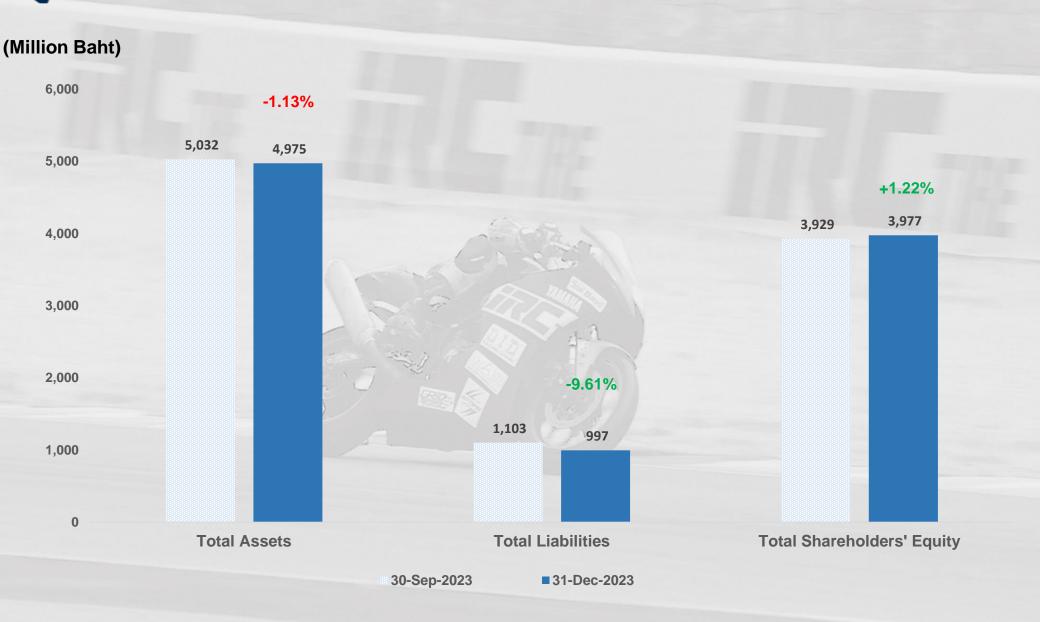


_

(Million Baht)	Q1FY2023 Q4FY2		2023 Q1FY2024	Change QoQ		Change YoY	
		Q4FY2023		Amount	%	Amount	%
Total Revenue	1,474.93	1,272.52	1,143.79	-127.73	-10.12%	-331.14	-22.45%
Total COGS	1,361.20	1,122.66	996.25	-126.41	-11.26%	-364.95	- 26.8 1%
% to total revenue	92.29%	88.22%	87.10%				
Total S&A	96.7	93.07	90.21	-2.86	-3.07%	-6.49	-6.71%
% to total revenue	6.56%	7.31%	7.89%				
Financial Costs and Income Tax Expenses	1.32	3.384	5.63	2.25	66.37%	4.31	326.52%
% to total revenue	0.09%	0.27%	0.49%				
Net Profit	15.71	53.406	51.70	-1.71	-3.19%	35.99	229.09%
% to total revenue	1.07%	4.20%	4.52%				

Balance Sheet (Consolidated)

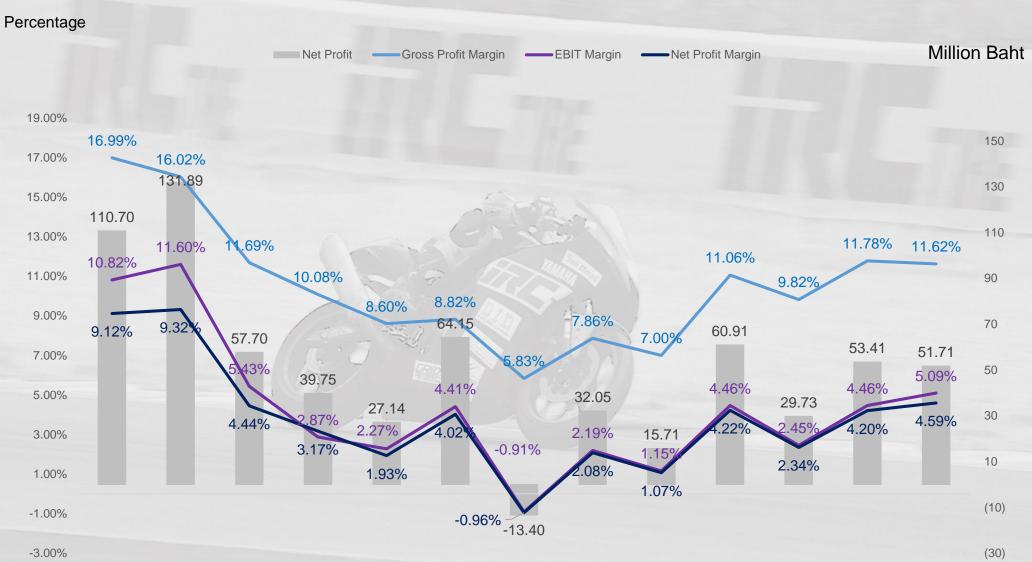






Statement of Cash Flow (Million Baht)								
	30-Dec-2023	30-Dec-2022	Change	%Change				
CF from Operating Activities	28.32	-28.96	-57.28	-2.02%				
CF from Investing Activities	-46.37	-51.94	5.58	0.12%				
CF from Financing Activities	_	-	-	-				
Net Increase in Cash	-18.05	-80.91	62.86	3.48%				
Cash, Beginning Balance	1,128.08	1,146.13	-18.05	-0.02%				
Cash, Ending Balance	1,110.03	1,065.23	-44.81	-0.04%				

Financial Ratio Highlight



Q1FY2021 Q2FY2021 Q3FY2021 Q4FY2021 Q1FY2022 Q2FY2022 Q3FY2022 Q4FY2022 Q1FY2023 Q2FY2023 Q3FY2023 Q4FY2023 Q1FY2024





Contact: Investor Relations Email: ir@ircthailand.com Tel: +66 2996-0890 (Ext.170) Website: www.ircthailand.com Facebook.com/IRCthailand

Disclaimer: The information contained in this presentation has been prepared by Inoue Rubber (Thailand) Public Company Limited ("IRC") to reflect the company's activities at the date of this presentation or the date on which such information is given. The information in this presentation is provided for informative purposes only and should not be construed as investment advices, recommendation or as a guarantee of any specific outcomes or profits. The presentation may contain forward-looking statements relating to financial data, the management views, or other factors, some of which are beyond IRC's control and may cause the actual performance or achievements. By attending the presentation or by reading these presentation slides, the recipient agrees to be bound as follows: the information set or opinion presented is subject to change without prior notice and should not be considered as a solicitation of an offer to buy or sell IRC's securities in any jurisdiction. IRC does not assume or undertake any duty to advise any person or investor, and accept no liability for any damage or consequential loss arising from any use or reliance of this information or anything contained in this presentation.